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For Immediate Release Paul Mueller Company Announces Its Fourth Quarter Earnings of 2023

# **PAUL MUELLER COMPANY** TWELVE-MONTH REPORT (In thousands)

CONSOLIDA	ATED S	TATEMENT	S OF I	NCOME				
		Three Months Ended December 31		Twelve Months E				
		2023		2022		2023		2022
Net Sales	\$	55,786	\$	59,002	\$	229,156	\$	191,520
Cost of Sales	Ψ	38,744	•	50,082	Ψ	158,625	Ψ	152,286
Gross Profit	\$	17,042	\$	8,920	\$	70,531	\$	39,234
Selling, General and Administrative Expense	_	51,723		4,679		88,269		35,011
Operating Income (Loss) Interest Expense	\$	(34,681) (91)	\$	4,241 (87)	\$	(17,738) (350)	\$	4,223
Other Income		856		939		2,666		(697 1,115
Income (Loss) before Provision (Benefit) for Income Taxes	\$	(33,916)	\$	5,093	\$	(15,422)	\$	4,641
Provision (Benefit) for Income Taxes		(10,042)		1,193		(5,532)		1,032
Net Income (Loss)	\$	(23,874)	\$	3,900	\$	(9,890)	\$	3,609
Earnings (Loss) per Common Share - Basic and Diluted		(\$21.99)		\$3.59		(\$9.11)		\$3.32
CONSOLIDATED STA	TEME	NTS OF CO	MPREH	IENSIVE INC	OME			
						Twelve Mo		
						Decer 2023	nber	2022
						2023		2022
Net Income (Loss)					\$	(9,890)	\$	3,609
Other Comprehensive Income (Loss), Net o								
Foreign Currency Translation Adjustmen	nt					677		(1,416
Change in Pension Liability Comprehensive Income					\$	33,322 24,109	\$	1,262 3,455
•						,,		
CONSO	LIDATI	D BALANC	E SHE	ETS				
					Dec	2023		December 31 2022
Cash					\$	1,883	\$	679
Marketable Securities						32,042		37,497
Accounts Receivable						25,166		20,580
Inventories (FIFO) LIFO Reserve						45,910 (21,774)		48,515 (21,691
Inventories (LIFO)						24,136		26,824
Current Net Investments in Sales-Type Lea	ses					27		24
Other Current Assets						3,537		3,156
Current Assets					\$	86,791	\$	88,760
Net Property, Plant, and Equipment						42,011		41,511
Right of Use Assets						2,421		2,304
Other Assets								5,041
Law at Tama Nat Invastments in Oals a Toma I						2,590		
Long-Term Net Investments in Sales-Type I Total Assets	Leases				\$	2,590 456 134,269	\$	312 137,928
Total Assets	Leases					456 134,269		137,928
Total Assets  Accounts Payable	Leases				\$	456 134,269 11,041	\$	137,928
Total Assets	Leases					456 134,269		137,928 11,802 628
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings	Leases					456 134,269 11,041 640		137,928 11,802 628 448 41,288
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings Pension Liabilities	Leases					456 134,269 11,041 640 402 27,383 32		137,926 11,802 626 446 41,286 11,558
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings	Leases					456 134,269 11,041 640 402 27,383		137,926 11,802 626 446 41,286 11,556 20,062
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings Pension Liabilities Other Current Liabilities	Leases				\$	456 134,269 11,041 640 402 27,383 32 19,599	\$	137,928 11,802 628 444 41,288 11,556 20,062 85,786
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings Pension Liabilities Other Current Liabilities Current Liabilities	Leases				\$	456 134,269 11,041 640 402 27,383 32 19,599 59,097	\$	137,926 11,802 628 448 41,288 11,556 20,062 85,786
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings Pension Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities	Leases				\$	456 134,269 11,041 640 402 27,383 32 19,599 59,097 8,880 233 1,768	\$	137,928 11,802 628 448 41,288 11,554 20,062 85,786 9,344 236 1,733
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings Pension Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities	Leases				\$	456 134,269 11,041 640 402 27,383 32 19,599 59,097 8,880 233 1,768 775	\$	137,928 11,802 628 448 41,288 11,558 20,062 85,786 9,348 236 1,737 762
Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Advance Billings Pension Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities	Leases				\$	456 134,269 11,041 640 402 27,383 32 19,599 59,097 8,880 233 1,768	\$	137,928 11,802 628 448 41,288 11,558 20,062 85,786 9,349 236 1,737

# SELECTED FINANCIAL DATA December 31 2023 December 31 2022 Book Value per Common Share \$58.50 \$36.90 Total Shares Outstanding Backlog 1,085,711 1,085,711 Book Value per Common Share \$ 97,350 \$ 132,829

### CONSOLIDATED STATEMENT OF SHAREHOLDERS' INVESTMENT

		ommon							Con	nulated Other prehensive	
	:	Stock	Paid-	in Surplus	Retair	ned Earnings	Tre	asury Stock	Inc	ome (Loss)	Total
Balance, December 31, 2022	\$	1,508	\$	9,708	\$	75,721	\$	(10,787)	\$	(36,092)	\$ 40,058
Add (Deduct):											
Net (Loss)						(9,890)					(9,890)
Other Comprehensive Income, Net of Tax						2,001				31,998	33,999
Dividends, \$.60 per Common Share						(651)					(651)
Treasury Stock Acquisition											
Balance, December 31, 2023	\$	1,508	\$	9,708	\$	67,181	\$	(10,787)	\$	(4,094)	\$ 63,516

### CONSOLIDATED STATEMENT OF CASH FLOWS

Operating Activities:  Net Income (Loss)  Adjustment to Reconcile Net Income (Loss) to Net Cash Provided by Operating Activities: Pension Contributions (Greater) Less than Expense Bad Debt Expense Depreciation & Amortization Deferred Tax (Benefit) Expense Loss (Gain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes  Net Increase (Decrease) in Cash	Twelve Months Ended		Twelve Months Ended		
Adjustment to Reconcile Net Income (Loss) to Net Cash Provided by Operating Activities: Pension Contributions (Greater) Less than Expense Bad Debt Expense Depreciation & Amortization Deferred Tax (Benefit) Expense Loss (Gain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Other Assets Dec in In Accrued Income Tax Inc in Lease Liability for Operating Inc in Lease Liability for Operating Inc in Lease Liability for Operating (Dec) Inc Ing Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	cember 31, 2023	Decemb	per 31, 2022		
Adjustment to Reconcile Net Income (Loss) to Net Cash Provided by Operating Activities: Pension Contributions (Greater) Less than Expense Bad Debt Expense Depreciation & Amortization Deferred Tax (Benefit) Expense Loss (Gain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Inventories (Dec) Inc in Advanced Billings (Dec) Inc in Institute of Poperating Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	_				
Pension Contributions (Greater) Less than Expense Bad Debt Expense Depreciation & Amortization Deferred Tax (Benefit) Expense Loss (Gain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Inventories Dec (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Other Assets Dec in In Accrued Income Tax Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Financing Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(9,890)	\$	3,609		
Bad Debt Expense Depreciation & Amortization Deferred Tax (Benefit) Expense Loss (Gain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Other Assets Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Operating Inc in Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes					
Depreciation & Amortization Deferred Tax (Benefit) Expense Loss (Gain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Income Tax Inc in Accrued Spenses (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Taxivity  F	21,793		(4,980)		
Deferred Tax (Benefit) Expense Loss (Cain) on Disposal of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	275		81		
Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Short-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	6,641		6,156		
Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Other Assets Dec in Accrued Taxes (Dec) in Accounts Payable Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Short-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(9,230)		831		
(Inc) Dec in Accts and Notes Receivable Dec (Inc) in Inventories Dec (Inc) in Prepayments (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Cong-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	796		(1)		
Dec (Inc) in Inventories Dec (Inc) in Prepayments Dec (Inc) in Prepayments Dec (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes					
Dec (Inc) in Prepayments  (Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(4,861)		5,113		
(Inc) in Net Investment in Sales-Type Leases Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	2,688		(370)		
Dec in Other Assets Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Short-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	394		(1,052)		
Dec in Deferred Taxes (Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Alvanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(147)		(149)		
(Dec) in Accounts Payable Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	381		347		
Inc in Accrued Income Tax Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	11,550		437		
Inc in Accrued Expenses (Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(761)		(2,668)		
(Dec) Inc in Advanced Billings (Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	1,536		-		
(Dec) Inc in Billings in Excess of Costs and Estimated Earnings Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	5,014		414		
Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(13,905)		22,693		
Inc in Lease Liability for Financing Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(7,013)		10,552		
Principal payments on Lease Liability for Operating (Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities  Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	-		421		
(Dec) in Long Term Liabilities  Net Cash Provided by Operating Activities  Investing Activities  Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	133		33		
Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(85)		(350)		
Investing Activities Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment Net Cash (Required) for Investing Activities  Financing Activities Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(1,058)		(111)		
Proceeds from Sales of Equipment Investments in Marketable Securities Additions to Property, Plant, and Equipment  Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  \$  Effect of Exchange Rate Changes	4,251	\$	41,006		
Investments in Marketable Securities Additions to Property, Plant, and Equipment  Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  \$  Effect of Exchange Rate Changes					
Additions to Property, Plant, and Equipment  Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  \$  Effect of Exchange Rate Changes	171		26		
Net Cash (Required) for Investing Activities  Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	5,455		(29,466)		
Financing Activities  Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  \$  Effect of Exchange Rate Changes	(7,704)		(9,067)		
Principal payments on Lease Liability for Financing (Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities   Effect of Exchange Rate Changes	(2,078)	\$	(38,507)		
(Repayment) of Short-Term Borrowings, Net (Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities   Effect of Exchange Rate Changes					
(Repayment) of Long-Term Debt Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	(116)		(201)		
Dividends paid Treasury Stock Acquisitions Net Cash (Required) for Financing Activities  Effect of Exchange Rate Changes	-		(642)		
Treasury Stock Acquisitions  Net Cash (Required) for Financing Activities   Effect of Exchange Rate Changes	(634)		(4,045)		
Net Cash (Required) for Financing Activities \$  Effect of Exchange Rate Changes	(651)		(652)		
Effect of Exchange Rate Changes	-		(38)		
	(1,401)	\$	(5,578)		
Net Increase (Decrease) in Cash \$	432		508		
	1,204	\$	(2,571)		
Cash at Beginning of Year	679		3,250		
Cash at End of Year \$	1,883	\$	679		

## PAUL MUELLER COMPANY SUMMARIZED NOTES TO THE FINANCIAL STATEMENTS (In thousands)

**A.** The chart below depicts the net revenue on a consolidating basis for the three months ended December 31.

Three Months Ended December 31						
Revenue	2023	2022				
Domestic	\$43,082	\$47,299				
Mueller BV	\$12,967	\$12,002				
Eliminations	(\$263)	(\$299)				
Net Revenue	\$55,786	\$59,002				

The chart below depicts the net revenue on a consolidating basis for the twelve months ended December 31.

Twelve Months Ended December 31					
Revenue	2023	2022			
Domestic	\$183,006	\$145,193			
Mueller BV	\$47,710	\$47,356			
Eliminations	(\$1,560)	(\$1,029)			
Net Revenue	\$229,156	\$191,520			

The chart below depicts the net income (loss) on a consolidating basis for the three months ended December 31.

Three Months Ended December 31						
Net Income	2023	2022				
Domestic	(\$25,561)	\$3,861				
Mueller BV	\$1,711	\$52				
Eliminations	(\$24)	(\$13)				
Net Income (Loss)	(\$23,874)	\$3,900				

The chart below depicts the net income (loss) on a consolidating basis for the twelve months ended December 31.

Twelve Months Ended December 31						
Net Income	2023	2022				
Domestic	(\$11,328)	\$4,517				
Mueller BV	\$1,477	(\$903)				
Eliminations	(\$39)	(\$5)				
Net Income (Loss)	(\$9,890)	\$3,609				
Domestic Mueller BV Eliminations	(\$11,328) \$1,477 (\$39)	\$4,517 (\$903) (\$5)				

- **B.** Please refer to the President's letter and footnotes in the 2023 Annual Report for relevant management discussion and analysis.
- **C.** The Company successfully terminated two defined benefit pension plans on December 18, 2023; only a small SERP plan remains. The Company annually contributed an average of \$4.7 million to these plans during 2018–2022, a use of cash that will not be required in the future. The 2023 termination of these plans required an additional cash contribution of \$11.1 million and resulted in a non-cash reduction of pretax earnings of \$41.8 million. This non-cash settlement charge resulted in a 2023 net loss of \$9.9 million. Excluding this settlement charge, net income would have been a record of \$21.0 million.
- **D.** The pre-tax results for the three months ended December 31, 2023, were favorably affected by a \$0.5 million decrease in the LIFO reserve. The pre-tax results for the twelve months ended December 31, 2023, were unfavorably affected by a \$83,000 increase in the LIFO reserve. The pre-tax results for the three months ended December 31, 2022, were unfavorably affected by a \$0.4 million increase in the LIFO reserve. The pre-tax results for the twelve months ended December 31, 2022, were unfavorably affected by a \$4.8 million increase in the LIFO reserve.
- **E.** The consolidated financials are affected by the euro to dollar exchange rate when consolidating Mueller B.V., the Dutch subsidiary. The month end euro to dollar exchange rate was \$1.07 for December, 2022 and \$1.10 for December, 2023, respectively.

This press release contains forward-looking statements that provide current expectations of future events based on certain assumptions. All statements regarding future performance growth, conditions, or developments are forward-looking statements. Actual future results may differ materially from those described in the forward-looking statements due to a variety of factors, including, but not limited to, the factors described in the Company's Annual Report under "Safe Harbor for Forward-Looking Statements", which is available at paulmueller.com. The Company expressly disclaims any obligation or undertaking to update these forward-looking statements to reflect any future events or circumstances.

The accounting policies related to this report and additional management discussion and analysis are provided in the 2023 annual report, available at <a href="https://www.paulmueller.com/investors">www.paulmueller.com/investors</a>.