

PAUL MUELLER COMPANY SIX-MONTH REPORT

Unaudited (In thousands)

CONSOL	IDATED	STATEMENTS	OF INCOME

	Three Months Ended June 30		Six Months Ended June 30			Twelve Months Ended June 30					
		2023	2022		2023		2022		2023		2022
Net Sales	\$	59,931	\$ 45,977	\$	116,282	\$	86,752	\$	221,050	\$	176,808
Cost of Sales		41,379	35,542		80,933		67,403		165,816		137,823
Gross Profit	\$	18,552	\$ 10,435	\$	35,349	\$	19,349	\$	55,234	\$	38,985
Selling, General and Administrative Expense		12,714	10,397		25,301		20,637		39,675		41,660
Operating Income (Loss)	\$	5,838	\$ 38	\$	10,048	\$	(1,288)	\$	15,559	\$	(2,675)
Interest Expense		(80)	(117)		(177)		(505)		(369)		(705)
PPP Loan Forgiveness		-	-		-		-		-		1,884
Other Income (Expense)		613	(126)		1,333		138		2,310		940
Income (Loss) before Provision (Benefit) for Income Taxes	\$	6,371	\$ (205)	\$	11,204	\$	(1,655)	\$	17,500	\$	(556)
Provision (Benefit) for Income Taxes		1,558	(56)		2,724		(384)		4,140		(205)
Net Income (Loss)	\$	4,813	\$ (149)	\$	8,480	\$	(1,271)	\$	13,360	\$	(351)
Earnings (Loss) per Common Share -Basic and Diluted		\$4.43	(\$0.14)		\$7.81		(\$1.17)		\$12.31		(\$0.32)

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	 Six Mo Jւ	nths E ine 30	
	 2023 2022		
Net Income (Loss) Other Comprehensive Income (Loss), Net of Tax:	\$ 8,480	\$	(1,271)
Foreign Currency Translation Adjustment	441		(2,292)
Comprehensive Income (Loss)	\$ 8,921	\$	(3,563)

CONSOLIDATED BALANCE SHEETS

		June 30 2023	Dec	2022
Cash and Short-Term Investments	\$	38,907	\$	38,176
Accounts Receivable		24,453		20,580
Inventories (FIFO)		52,198		48,515
LIFO Reserve		(21,930)		(21,691)
Inventories (LIFO)		30,268		26,824
Current Net Investments in Sales-Type Leases		25		24
Other Current Assets		3,799		3,156
Current Assets	_ \$_	97,452	\$	88,760
Net Property, Plant, and Equipment		41,572		41,511
Right of Use Assets		2,455		2,304
Other Assets		5,385		5,041
Long-Term Net Investments in Sales-Type Leases		380		312
Total Assets	\$	147,244	\$	137,928
Accounts Payable	\$	13,132	\$	11,802
Current Maturities and Short-Term Debt		636		628
Current Lease Liabilities		433		448
Advance Billings		36,641		41,288
Pension Liabilities		10,740		11,558
Other Current Liabilities		23,965		20,062
Current Liabilities	\$	85,547	\$	85,786
Long-Term Debt		9,145		9,349
Long-Term Pension Liabilities		236		236
Other Long-Term Liabilities		2,965		1,737
Lease Liabilities		698		762
Total Liabilities	\$	98,591	\$	97,870
Shareholders' Investment		48,653		40,058
Total Liabilities and Shareholders' Investment	\$	147,244	\$	137,928

	SELECT	ED FINA	NCIAL DATA	A						
	, —— •						June 30 2023	De	ecember 31 2022	
Book Value per Comm Total Shares Outstand Backlog						\$	\$44.81 1,085,711 106,016	\$	\$36.90 1,085,711 132,829	
CONSOLIDA	ATED STATEME	NT OF	SHAREHOLD	ER	S' INVESTME	ENT				
	Common				Retained				ccumulated Other nprehensive	
	Stock	Paid-	in Surplus		Earnings	Tre	asury Stock		ome (Loss)	Total
Balance, December 31, 2022 Add (Deduct):	\$ 1,508	\$	9,708	\$		\$	(10,787)	\$	(36,092)	\$ 40,058
Net Income Other Comprehensive Income, Net of Tax Dividends, \$.30 per Common Share					8,480 (326)				441	8,480 441 (326)
Treasury Stock Acquisition Balance, June 30, 2023	\$ 1,508	\$	9,708	\$	83,875	\$	(10,787)	\$	(35,651)	\$ 48,653
	ONSOLIDATED	STATEN	ENT OF CAS	SH	FLOWS		ix Months Ended ne 30, 2023		ix Months Ended ne 30, 2022	
Operating Activities:										
Net Income (Loss)						\$	8,480	\$	(1,271)	
Adjustment to Reconcile Net Income to Net O Pension Contributions (Greater) Less thar Bad Debt (Recovery) Expense Depreciation & Amortization (Gain) on Sales of Equipment Change in Assets and Liabilities (Inc) Dec in Accts and Notes Receivable		oy Opera	ating Activitie	es:			(818) (19) 3,027 (33) (3,854)		(1,451) 15 3,028 (3) 4,313	
(Inc) in Inventories (Inc) in Prepayments (Inc) in Net Investment in Sales-type lease Dec in Other Assets Inc (Dec) in Accounts Payable Inc (Dec) in Accrued Income Tax	s						(3,444) (643) (69) 307 1,330 1,911		(8,925) (1,400) (25) 251 (441) (1)	
Inc in Other Accrued Expenses (Dec) Inc in Advanced Billings (Dec) in Billings in Excess of Costs and Es Inc in Lease Liability for Operating Inc in Lease Liability for Financing Principal payments of Lease Liability for Operating Inc (Dec) in Other Long-Term Liabilities	_	JS					4,919 (4,647) (2,927) - 133 (137) 607		1,689 15,444 (281) 238 - (218) (108)	
Net Cash Provided by Operating Activi	ties					\$	4,123	\$	10,854	
Intangibles Proceeds from Sales of Equipment Additions to Property, Plant, and Equipmen Net Cash (Required) for Investing Activ						\$	(62) 67 (3,190) (3,185)	\$	3 (3,828) (3,825)	
Financing Activities Principal payments of Lease Liability for F (Repayment) Proceeds of Short-Term Bor (Repayment) of Long-Term Debt Dividends Paid Treasury Stock Acquisitions Net Cash (Required) for Financing Acti	rowings, Net					\$	(98) - (318) (326) - (742)	\$	(106) - (760) (326) (38) (1,230)	
Effect of Exchange Rate Changes							535		(990)	
Net Increase in Cash and Cash Equivalents	i					\$	731	\$	4,809	
Cash and Cash Equivalents at Beginning o	f Year						38,176		11,281	
Cash and Cash Equivalents at End of Quar	ter					\$	38,907	\$	16,090	

PAUL MUELLER COMPANY SUMMARIZED NOTES TO THE FINANCIAL STATEMENTS

- (1) Results of Operations: (In thousands)
 - **A.** The chart below depicts the net revenue on a consolidating basis for the three months ended June 30.

Three Months Ended June 30				
Revenue	2023	2022		
Domestic	\$48,295	\$34,315		
Mueller BV	\$12,073	\$12,058		
Eliminations	(\$437)	(\$396)		
Net Revenue	\$59,931	\$45,977		

The chart below depicts the net revenue on a consolidating basis for the six months ended June 30.

Six Months Ended June 30					
Revenue	2023	2022			
Domestic	\$93,880	\$62,431			
Mueller BV	\$23,377	\$25,038			
Eliminations	(\$975)	(\$717)			
Net Revenue	\$116,282	\$86,752			

The chart below depicts the net revenue on a consolidating basis for the twelve months ended June 30.

Twelve Months Ended June 30					
Revenue	2023	2022			
Domestic	\$176,642	\$128,519			
Mueller BV	\$45,695	\$49,637			
Eliminations	(\$1,287)	(\$1,348)			
Net Revenue	\$221,050	\$176,808			

The chart below depicts the net income (loss) on a consolidating basis for the three months ended June 30.

Three Months Ended June 30					
Net Income	2023	2022			
Domestic	\$4,705	\$237			
Mueller BV	\$110	(\$386)			
Eliminations	(\$2)	\$0			
Net Income (Loss)	\$4,813	(\$149)			

The chart below depicts the net income (loss) on a consolidating basis for the six months ended June 30.

Six Months Ended June 30						
Net Income	2023	2022				
Domestic	\$9,155	(\$650)				
Mueller BV	(\$660)	(\$622)				
Eliminations	(\$15)	\$1				
Net Income (Loss)	\$8,480	(\$1,271)				

The chart below depicts the net income (loss) on a consolidating basis for the twelve months ended June 30.

Twelve Months Ended June 30					
Net Income	2023	2022			
Domestic	\$14,322	\$230			
Mueller BV	(\$941)	(\$604)			
Eliminations	(\$21)	\$23			
Net Income Loss	\$13,360	(\$351)			

B. Key headlines for the quarter:

- In the US, the Company has performed well against a strong backlog which has contributed to excellent results for the first six months of the year.
- After Mueller B.V. announced organizational changes aimed to improve future results, Earnings Before Tax for May and June were improved with the second quarter of 2023 showing a profit of \$110,000 compared to a \$386,000 loss the year before.
- The standard plan terminations of the Company's two domestic pension plans are moving forward. The Company is awaiting responses from the Internal Revenue Service (IRS) and the Pension Benefit Guaranty Corporation (PBGC).

- **C.** June 30, 2023 backlog is \$106.0 million compared to \$141.7 million at June 30, 2022. The majority of this backlog is in the U.S. where the backlog is \$98.7 million at June 30, 2023 compared to \$131.0 million at June 30, 2022. The \$32.3 million reduction in U.S. backlog is mainly from the BioPharm division working through a large pharmaceutical project with its backlog reduced \$27.9 million year over year. In the Netherlands, the backlog is \$7.7 million at June 30, 2023 versus \$11.0 million June 20, 2022. Part of this shortfall is from the shutdown of DEG.
- **D.** Revenue is up from the previous year by \$13.9 million, \$29.5 million and \$44.2 million on a three-month, six-month and twelve-month basis. Most every business segment in the U.S. has an increase led by the pharmaceutical, food and beverage, and component groups. In the Netherlands, revenue is flat for the quarter and down for the six-month and twelve-month periods compared to last year. The shortfall is primarily from milk tanks sold to Great Britain and Ireland, serving beer tanks and the shutdown of DEG.
 - Net Income is up from the previous year by \$5.0 million, \$9.8 million and \$13.7 million on a three-month, six-month and twelve-month basis. This improvement is partially driven by the US operations where profits were less negatively affected by the change in the LIFO reserve as outlined in footnote F. However, the greater impact has been an increased focus on improving margins. Gross profit in the US (excluding the effects of LIFO) as a percentage of revenue is 29.8% as June 30, 2023. This compares to 20.9% for the first six months of 2022. This improved margin coupled with the \$31.4 million increase in revenue has led to the excellent results for the first six months.
- E. The Company has pension plans covering domestic employees represented by a bargaining unit (Contract Plan) and employees not represented by a bargaining unit (Noncontract Plan). The participants discontinued accruing benefits in these plans in 2011. On November 1, 2022, and December 1, 2022, the Company announced that it had initiated a standard plan termination of the Contract Plan and Noncontract Plan, respectively. The Company applied to the IRS for its approval of the terminations on December 15, 2022. The Company gave notice of intent to terminate to the PBGC for the Contract Plan on June 27, 2023 and the Noncontract Plan on July 14, 2023. Assuming no questions or concerns from the PBGC, the Company has until the end of February 2024 to terminate the plans. The Company is still waiting on a response from the IRS. The Company is still hopeful to complete the termination process by the end of 2023, culminating in the affected participants receiving either a lump sum payment or a monthly annuity payment provided by an insurance company.

The underfunded status of the two plans combined as of December 31, 2022, was \$11.8 million. These terminations will require approximately this amount of cash from the Company, adjusted for any further changes to the plans' funded status. The terminations will end future requirements for Company contributions to the plans, which have averaged \$4.2 million per year in the previous three years. The Company expects to complete the terminations in late 2023 or early 2024, at which time the accumulated actuarial losses will be recognized as a non-cash reduction of pretax earnings. The accumulated actuarial loss related to these plans is \$44,874,302 as of December 31, 2022.

- F. The pre-tax results for the three months ended June 30, 2023, were unfavorably affected by a \$0.4 million increase in the LIFO reserve. The pre-tax results for the six months ended June 30, 2023, were unfavorably affected by a \$0.2 million increase in the LIFO reserve. The pre-tax results for the twelve months ended June 30, 2023, were unfavorably affected by a \$1.5 million increase in the LIFO reserve. The pre-tax results for the three months ended June 30, 2022, were unfavorably affected by a \$1.5 million increase in the LIFO reserve. The pre-tax results for the six months ended June 30, 2022, were unfavorably affected by a \$3.5 million increase in the LIFO reserve. The pre-tax results for the twelve months ended June 30, 2022, were unfavorably affected by a \$6.4 million increase in the LIFO reserve.
- **G.** The consolidated financials are affected by the euro to the dollar exchange rate when consolidating Mueller B.V., the Dutch subsidiary. The month-end euro to dollar exchange rate was 1.04 for June 2022, 1.07 for December 2022, and 1.09 for June 2023.

This press release contains forward-looking statements that provide current expectations of future events based on certain assumptions. All statements regarding future performance growth, conditions, or developments are forward-looking statements. Actual future results may differ materially from those described in the forward-looking statements due to a variety of factors, including, but not limited to, the factors described in the Company's Annual Report under "Safe Harbor for Forward-Looking Statements," which is available at paulmueller.com. The Company expressly disclaims any obligation or undertaking to update these forward-looking statements to reflect any future events or circumstances.

The accounting policies related to this report and additional management discussion and analysis are provided in the 2022 annual report, available at

www.paulmueller.com.