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For Immediate Release

Paul Mueller Company Announces Its First Quarter Earnings of 2022

PAUL MUELLER COMPANY THREE-MONTH REPORT

Unaudited

(In thousands)

CONSOLID	ATED S	TATEMENT	SOFI	NCOME				
		Three Mo	onths E	Ended		Twelve Mo		nded
		2022		2021		2022		2021
Net Sales	\$	40,775	\$	45,279	\$	180,109	\$	204,235
Cost of Sales	Ψ	31,861	Ψ	31,838	Ψ	136,190	Ψ	141,852
Gross Profit	\$	8,914	\$	13,441	\$	43,919	\$	62,383
Selling, General and Administrative Expense	Ψ	10,240	Ψ	11,308	Ψ	42,816	Ψ	44,958
Goodwill Impairment Expense						.2,0.0		15,397
Operating Income (Loss)	\$	(1,326)	\$	2,133	\$	1,103	\$	2,028
Interest Expense	•	(388)	Ψ	(451)	Ψ.	(679)	*	(828
PPP Loan Forgiveness		-		-		1,884		(
Other Income		264		38		3,070		809
Income (Loss) before Provision (Benefit) for Income Taxes	\$	(1,450)	\$	1,720	\$	5,378	\$	2,009
Provision (Benefit) for Income Taxes	•	(328)	•	419	•	800	•	4,140
Net Income (Loss)	\$	(1,122)	\$	1,301	\$	4,578	\$	(2,131
5 . (1) 0 0 0 5 .		(0.1.00)		21.12		A 4.00		(2.1.0.1
Earnings (Loss) per Common Share - Basic		(\$1.03)		\$1.19 \$1.10		\$4.22		(\$1.94
Diluted		(\$1.03)		\$1.19		\$4.22		(\$1.94
CONSOLIDATED STA	ATEMEN	ITS OF COM	/IPREH	ENSIVE INCO	OME			
						Three Mon	ths Er	nded
						Marc	h 31	
						2022		2021
Net Income (Loss)					\$	(1,122)	\$	1,301
Other Comprehensive Income (Loss), Net	of Tax				Ψ	(1,122)	Ψ	1,50
Foreign Currency Translation Adjustme						(482)		(1,275
Comprehensive Income (Loss)					\$	(1,604)	\$	26
CONSO	LIDATE	D BALANC	E SHE	EIS				
						March 31 2022	D	ecember 31 2021
Cash and Short-Term Investments					\$	12,513	\$	11,281
Accounts Receivable					φ	23,747	φ	
Inventories						23,747 32,427		25,774 26,454
Current Net Investments in Sales-Type Lea	2000							
The state of the s								22
Other Current Accete	2000					22		
Other Current Assets	2000				•	2,474	•	1,814
Other Current Assets Current Assets	.000				\$		\$	1,814
Current Assets	.000				\$	2,474 71,183	\$	1,814 65,346
Current Assets Net Property, Plant, and Equipment	.000				\$	2,474 71,183 40,913	\$	1,814 65,346 41,250
Current Assets Net Property, Plant, and Equipment Right of Use Assets					\$	2,474 71,183 40,913 2,481	\$	1,814 65,346 41,250 2,526
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets					\$	2,474 71,183 40,913 2,481 7,650	\$	1,814 65,346 41,250 2,526 7,003
Current Assets Net Property, Plant, and Equipment Right of Use Assets					\$	2,474 71,183 40,913 2,481	\$	1,814 65,346 41,250 2,526 7,003
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets					\$	2,474 71,183 40,913 2,481 7,650 193 122,420		1,814 65,346 41,250 2,526 7,003 164 116,289
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable						2,474 71,183 40,913 2,481 7,650 193 122,420		1,814 65,346 41,250 2,526 7,003 164 116,289
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,691
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,69
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,691 43,974
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,691 43,974
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832 13,723 17,083	\$	1,814 65,346 41,250 2,526 7,003 164 116,288 14,470 1,330 48; 27,69 43,974
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832 13,723 17,083 2,450	\$	1,814 65,346 41,250 2,526 7,003 164 116,286 14,470 1,330 483 27,69 43,974 14,24 18,036 1,848
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities Lease Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832 13,723 17,083 2,450 844	\$ \$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,691 43,974 14,241 18,036 1,848 897
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities Lease Liabilities Total Liabilities					\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832 13,723 17,083 2,450 844 86,932	\$	1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,691 43,974 14,241 18,036 1,848 897 78,996
Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities Lease Liabilities	Leases				\$	2,474 71,183 40,913 2,481 7,650 193 122,420 14,137 1,310 471 36,914 52,832 13,723 17,083 2,450 844	\$ \$	23 1,814 65,346 41,250 2,526 7,003 164 116,289 14,470 1,330 483 27,691 43,974 14,241 18,036 1,848 897 78,996 37,293

Book Value per Comi Total Shares Outstan Backlog CON		re						Annah Od		b 04	
Total Shares Outstan Backlog		re						//arch 31 2022	Dec	2021	
Backlog	ding							\$32.69		\$34.32	
							•	1,085,711	œ.	1,086,661	
CON	COLIDA:	ED STAT		OF SHARE	IOI DED	C! INIVECTME	\$ •NT	130,763	\$	78,357	
	SULIDA	IEDSIAII	EIVIEIV	OF SHAREF	TOLDER	S INVESTIVE	INI		Acc	umulated	
		ommon Stock	Pair	d-in Surplus	Retain	ed Earnings	Tre	asury Stock	Com	Other prehensive me (Loss)	Total
alance, December 31, 2021	\$	1,508	\$	9,708	\$	72,764	\$	(10,749)	\$	(35,938)	\$ 37,29
dd (Deduct):	<u> </u>	,		-,		, -		(-, -,		(,)	 , ,
Net Income (Loss)						(1,122)					(1,122
Other Comprehensive Income (Loss), Net of Tax						(100)				(482)	(482
Dividends, \$.15 per Common Share Treasury Stock Acquisition						(163)		(38)			(163 (38
alance, March 31, 2022	\$	1,508	\$	9,708	\$	71,479	\$	(10,787)	\$	(36,420)	\$ 35,488
, , , , , , , , , , , , , , , , , , , ,								(1, 1)		(,,	
	CO	NSOLIDAT	ED ST	ATEMENT OF	F CASH I	FLOWS					
							Thr	ee Months	Thre	ee Months	
								Ended		Ended	
Operating Activities:							Mar	ch 31, 2022	Marc	h 31, 2021	
Operating Activities.											
Net Income (Loss)							\$	(1,122)	\$	1,301	
Adjustment to Reconcile Net Income to			(Requi	red) by Opera	ting Activ	/ities:		(953)		(960)	
Pension Contributions (Greater) Less Bad Debt Expense (Recovery)	s illali E	pense						(955)		(32)	
Depreciation & Amortization								1,503		1,652	
(Gain) Loss on Sales of Equipment								(1)		(3)	
Change in Assets and Liabilities								(1)		(0)	
Dec (Inc) in Accts and Notes Receive	ble							2,031		(1,460)	
(Inc) Dec in Cost in Excess of Estimat		ngs and Bil	lings					-,		(478)	
(Inc) in Inventories		J	-					(5,129)		(3,213)	
(Inc) in Prepayments								(660)		(118)	
(Inc) in Net Investment in Sales-type I	eases							(28)		(15)	
Dec (Inc) in Other LT Assets								13		(72)	
(Dec) Inc in Accounts Payable								(152)		2,225	
(Dec) in Accrued Income Tax								(1)		-	
Inc (Dec) in Other Accrued Expenses								705		(4,131)	
Inc in Advanced Billings								8,142		5,580	
Inc (Dec) in Billings in Excess of Cost	s and Es	timated Ear	rnings					377		(1,204)	
Inc in Lease Liability for Operating								90		24	
Inc in Lease Liability for Financing								-		43	
Principal payments of Lease Liability f	or Opera	ting						(73)		(69)	
(Dec) in Long Term Liabilities Net Cash Provided (Required) by							\$	4,714	\$	(72)	

Inc in Lease Liability for Operating	90	24
Inc in Lease Liability for Financing	-	43
Principal payments of Lease Liability for Operating	(73)	(69)
(Dec) in Long Term Liabilities	(24)	(72)
Net Cash Provided (Required) by Operating Activities	\$ 4,714	\$ (1,002)
Investing Activities		
Proceeds from Sales of Equipment	1	9
Additions to Property, Plant, and Equipment	(1,935)	(812)
Net Cash (Required) for Investing Activities	\$ (1,934)	\$ (803)
Financing Activities		
Principal payments of Lease Liability for Financing	(57)	(69)
(Repayment) of Short-Term Borrowings, Net	-	(605)
(Repayment) of Long-Term Debt	(380)	(353)
Dividends Paid	(163)	-
Treasury Stock Acquisitions	(38)	(4,001)
Net Cash (Required) for Financing Activities	\$ (638)	\$ (5,028)
Effect of Exchange Rate Changes	 (910)	 (551)
Net Increase (Decrease) in Cash and Cash Equivalents	\$ 1,232	\$ (7,384)
Cash and Cash Equivalents at Beginning of Year	 11,281	22,943
Cash and Cash Equivalents at End of Quarter	\$ 12,513	\$ 15,559

PAUL MUELLER COMPANY SUMMARIZED NOTES TO THE FINANCIAL STATEMENTS (In thousands)

A. The chart below depicts the net revenue on a consolidating basis for the three months ended March 31.

Three Months Ended March 31						
Revenue	ue 2022			2021		
Domestic	\$	28,116	\$	33,497		
Mueller BV	\$	12,980	\$	12,027		
Eliminations	\$	(321)	\$	(245)		
Net Revenue	\$	40,775	\$	45,279		

The chart below depicts the net revenue on a consolidating basis for the twelve months ended March 31.

Twelve Months Ended March 31							
Revenue		2022		2021			
Domestic	\$	131,698	\$	158,761			
Mueller BV	\$	49,773	\$	46,439			
Eliminations	\$	(1,362)	\$	(965)			
Net Revenue	\$	180,109	\$	204,235			

The chart below depicts the net income on a consolidating basis for the three months ended March 31.

Three Months Ended March 31						
Net Income		2022		2021		
Domestic	\$	(885)	\$	1,683		
Mueller BV	\$	(238)	\$	(394)		
Eliminations	\$	1	\$	12		
Net Income	\$	(1,122)	\$	1,301		

The chart below depicts the net income on a consolidating basis for the twelve months ended March 31.

Twelve Months Ended March 31						
Net Income		2022	2021			
Domestic	\$	4,760	\$	12,942		
Mueller BV	\$	(209)	\$	(15,098)		
Eliminations	\$	27	\$	25		
Net Income	\$	4,578	\$	(2,131)		

- B. Key headlines for the quarter,
 - Backlog is at an all-time high with much of this increase to be realized in the last half of this year and the first part of 2023.
 - The year has started out slower than expected. Shortage or delay of key components and cost increases against older backlog have contributed to this slow start and lower margins.
 - Earnings were dampened by a \$2.1 million increase in the LIFO reserve from general inflation and an increase in inventory from planned early purchases to protect margin.
 - Finding enough qualified workers to meet our backlog is our greatest challenge.
- C. The following backlog comparisons exclude Mueller Field Operations which was sold on December 31, 2021. March 31, 2022 backlog is \$130.8 million compared to \$78.4 million at December 31, 2021 and \$59.3 million at March 31, 2021. All business segments have higher backlogs than a year ago especially the pharmaceutical group in the U.S. which received a large order in February, 2022. The U.S. backlog is up 130% from a year ago to \$118.4 million, the largest in our history. In the Netherlands, the backlog is up 54% from March 31, 2021, to \$13.0 million.
- **D.** Revenue is down to last year at three months and twelve months primarily from Mueller Field Operations no longer being part of the Company and from the pharmaceutical group which was finishing a large project in the first quarter of 2021. We anticipate the revenue shortfall from the slow start in 2022 to be reduced later in the year as the current large backlog is being produced.
- **E.** Similar to revenue, net income is down \$2.4 million for the three months primarily from lower earnings from the pharmaceutical groups and a greater negative affect by the increase in the LIFO reserve by \$1.2 million (pretax).
 - Net Income was improved for the trailing twelve months by \$6.7 million. In the U.S., earnings were down by \$8.2 million. The pretax effect of LIFO was \$4.7 million of this negative variance but was offset by the pretax gain of \$1.9 million from the forgiveness of the PPP loan and \$2.9 million pretax gain on the sale of Mueller Field Operations. The remainder of the negative variance is primarily from the large pharmaceutical order manufactured in 2020 and finishing in early 2021 and the large juice storage facility project for Mueller Field Operations which was profitable for the first part of the project in 2020, but had warranty issues as the job was nearing completion in 2021. Mueller BV was favorable by \$15.3 million due to the goodwill impairment of \$15.4 million at the end of 2020.
- **F.** The pre-tax results for the three months ended March 31, 2022, were unfavorably affected by \$2.1 million increase in the LIFO reserve. The pre-tax results for the twelve months ended March 31, 2022 were unfavorably affected by \$5.2 million increase in the LIFO reserve. The pre-tax results for three months ended March 31, 2021, were unfavorably affected by \$0.9 million increase in the LIFO reserve. The pre-tax results

for the twelve months ended March 31, 2021, were unfavorably affected by \$0.5 million increase in the LIFO reserve.

G. The consolidated financials are affected by the euro to dollar exchange rate when consolidating Mueller B.V., the Dutch subsidiary. The month-end euro to dollar exchange rate was 1.17 for March, 2021; 1.13 for December, 2021 and 1.11 for March, 2022, respectively.

This press release contains forward-looking statements that provide current expectations of future events based on certain assumptions. All statements regarding future performance growth, conditions, or developments are forward-looking statements. Actual future results may differ materially from those described in the forward-looking statements due to a variety of factors, including, but not limited to, the factors described in the Company's Annual Report under "Safe Harbor for Forward-Looking Statements", which is available at paulmueller.com. The Company expressly disclaims any obligation or undertaking to update these forward-looking statements to reflect any future events or circumstances.

The accounting policies related to this report and additional management discussion and analysis are provided in the 2021 annual report, available at

www.paulmueller.com.