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#### For Immediate Release

## Paul Mueller Company Announces Its Third Quarter Earnings of 2021

Springfield, Missouri – October 29, 2021, Paul Mueller Company (OTC: MUEL) today announced earnings for the quarter ended September 30, 2021.

### PAUL MUELLER COMPANY NINE-MONTH REPORT

Unaudited (In thousands)

		CONSOLI	DATED	STATEMENT	S OF	INCOME						
		Three Mo	onths E		Nine Months Ended September 30			Twelve Months Ended September 30		ded		
	-	2021	illiber 5	2020	_	2021	terribe	2020		2021	31 30	2020
	_	40.000	•	54.007	_	407.000	•	440.000	_	404.740	•	
Net Sales Cost of Sales	\$	43,063 32,959	\$	51,607 35,504	\$	137,620 98,706	\$	146,990 102,405	\$	191,746 136,614	\$	202,25 140,95
Gross Profit	\$	10,104	\$	16,103	\$	38,914	\$	44,585	\$	55,132	\$	61,29
Selling, General and Administrative Expense	Ψ	11,267	Ψ	11,167	Ψ	34,128	Ψ	33,156	Ψ	45,127	Ψ	45,12
Goodwill Impairment Expense		- 11,207				-		-		15,397		40,12
Operating Income (Loss)	\$	(1,163)	\$	4,936	\$	4,786	\$	11,429	\$	(5,392)	\$	16,17
nterest Expense		(102)		(110)		(644)		(819)		(817)		(83
Other Income (Expense)		(94)		427		1,948		869		2,287		85
ncome (Loss) before Provision (Benefit) for Income Taxes	\$	(1,359)	\$	5,253	\$	6,090	\$	11,479	\$	(3,922)	\$	16,18
Provision (Benefit) for Income Taxes		(317)		1,258		1,051		2,761		2,314		3,90
let Income (Loss)	\$	(1,042)	\$	3,995	\$	5,039	\$	8,718	\$	(6,236)	\$	12,28
Earnings (Loss) per Common Share — Basic		(\$0.96)		\$3.34		\$4.61		\$7.29		(\$5.58)		\$10.2
Diluted		(\$0.96)		\$3.34		\$4.61		\$7.29		(\$5.58)		\$10.2
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	CONSC	LIDATED S	TATEM	ENTS OF COI	/IPREI							
						Nine Me Sept	onths tembe					
						2021		2020				
Net Income					\$	5,039	\$	8,718				
Other Comprehensive Income (Loss), Net	of Tax:				φ	5,039	φ	0,710				
Foreign Currency Translation Adjustmer						(1,048)		1,590				
Comprehensive Income					\$	3,991	\$	10,308				
		20110	OLIDA:	TED DAI 4NO	- 0115	·FTO						
		CONS	OLIDA	TED BALANC	ESHE	EIS						
					_							
					Sep	otember 30 2021		December 31 2020				
						otember 30						
Cash and Short-Term Investments					Sep \$	otember 30 2021 14,269	\$	2020				
Accounts Receivable						2021 14,269 22,178		2020 22,943 20,462				
Accounts Receivable Inventories						14,269 22,178 27,267		22,943 20,462 17,926				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le	ases					14,269 22,178 27,267		2020 22,943 20,462 17,926 3				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets	ases				\$	2021 14,269 22,178 27,267 5 3,579	\$	2020 22,943 20,462 17,926 3 1,771				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le	ases					14,269 22,178 27,267		2020 22,943 20,462 17,926 3				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le: Other Current Assets Current Assets  Net Property, Plant, and Equipment	ases				\$	2021 14,269 22,178 27,267 5 3,579	\$	2020 22,943 20,462 17,926 3 1,771				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le. Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets	ases				\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets					\$	2021 14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type		3			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732 83				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets		S			\$	2021 14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets		ş			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732 83 120,938				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type		s			\$	14,269 22,178 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449	\$	2020  22,943 20,462 17,926 3 1,771 63,105  46,570 2,448 8,732 83 120,938				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets  Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable		S			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732 83 120,938				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt		ŝ			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732 83 120,938 11,316 2,115				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities		š			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497	\$	2020 22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732 83 120,938 11,316 2,115 519				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities		š			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497 29,190 45,520	\$ \$	22,943 20,462 17,926 3 1,771 63,105 46,570 2,448 8,732 83 120,938 11,316 2,115 519 24,656 38,606				
Accounts Receivable Inventories Current Net Investments in Sales-Type Let Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt		Š			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497 29,190 45,520	\$ \$	2020  22,943 20,462 17,926 3 1,771 63,105  46,570 2,448 8,732 83 120,938  11,316 2,115 519 24,656 38,606				
Accounts Receivable Inventories Current Net Investments in Sales-Type Le Other Current Assets Current Assets Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities		3			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497 29,190 45,520 14,868 27,166	\$ \$	2020  22,943 20,462 17,926 3 1,771 63,105  46,570 2,448 8,732 83 120,938  11,316 2,115 519 24,656 38,606				
Accounts Receivable Inventories Current Net Investments in Sales-Type Lei Other Current Assets Current Assets  Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Debt Long-Term Liabilities Other Long-Term Liabilities		S			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497 29,190 45,520 14,868 27,166 2,623	\$ \$	2020  22,943 20,462 17,926 3 1,771 63,105  46,570 2,448 8,732 83 120,938  11,316 2,115 519 24,656 38,606				
Accounts Receivable Inventories Current Net Investments in Sales-Type Lecother Current Assets Current Assets  Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Pension Liabilities Other Long-Term Liabilities Lease Liabilities		S			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497 29,190 45,520 14,868 27,166 2,623 953	\$ \$	2020  22,943 20,462 17,926 3 1,771 63,105  46,570 2,448 8,732 83 120,938  11,316 2,115 519 24,656 38,606  18,440 30,047 2,226 1,075				
Accounts Receivable Inventories Current Net Investments in Sales-Type Lei Other Current Assets Current Assets  Net Property, Plant, and Equipment Right of Use Assets Other Assets Long-Term Net Investments in Sales-Type Total Assets  Accounts Payable Current Maturities and Short-Term debt Current Lease Liabilities Other Current Liabilities Current Liabilities Long-Term Debt Long-Term Debt Long-Term Liabilities Other Long-Term Liabilities		3			\$	14,269 22,178 27,267 5 3,579 67,298 42,641 2,513 8,816 181 121,449 14,473 1,360 497 29,190 45,520 14,868 27,166 2,623	\$ \$	2020  22,943 20,462 17,926 3 1,771 63,105  46,570 2,448 8,732 83 120,938  11,316 2,115 519 24,656 38,606				

SELECTED FINA	NCIAL DATA		
	September 30 2021		December 31 2020
Book Value per Common Share	\$27.	79	\$25.54
Total Shares Outstanding	1,090,9	64	1,195,747
Backlog	\$ 75,8	7 \$	61,563

	ommon Stock	Paid-	in Surplus	Retained Earnings	Trea	sury Stock	Com	nulated Other prehensive ome (Loss)	Total
Balance, December 31, 2020	\$ 1,508	\$	9,708	\$ 65,927	\$	(6,344)	\$	(40,255)	\$ 30,544
Add (Deduct):									
Net Income				5,039					5,039
Other Comprehensive Income, Net of Tax								(1,048)	(1,048)
Treasury Stock Acquisition	 					(4,216)			(4,216)
Balance, September 30, 2021	\$ 1,508	\$	9,708	\$ 70,966	\$	(10,560)	\$	(41,303)	\$ 30,319

## CONSOLIDATED STATEMENT OF CASH FLOWS

	Nine Months Ended September 30, 2021		Nine Months Ended September 30, 2020	
Operating Activities:				
Net Income	\$	5,039	\$	8,718
Adjustment to Reconcile Net Income to Net Cash Provided by Operating Activities:				
Pension Contributions (Greater) Less than Expense		(2,882)		(3,107)
Bad Debt Expense (Recovery)		(58)		(15)
Depreciation & Amortization		4,896		4,855
(Gain) Loss on Sales of Equipment		(43)		1
PPP Loan Forgiveness		(1,884)		-
Change in Assets and Liabilities				
(Inc) Dec in Accts and Notes Receivable		(1,658)		8,251
(Inc) Dec in Cost in Excess of Estimated Earnings and Billings		(1,655)		939
(Inc) in Inventories		(8,571)		(490)
(Inc) Dec in Prepayments		(152)		1,170
(Inc) in Net Investment in Sales-type leases		(101)		(79)
Dec (Inc) in Other LT Assets		677		(338)
Inc (Dec) in Accounts Payable		3,156		(21)
(Dec) Inc in Other Accrued Expenses		(3,271)		7,389
Inc in Advanced Billings		9,012		1,241
(Dec) in Billings in Excess of Costs and Estimated Earnings		(1,208)		(4,441)
Inc in Lease Liability for Operating		193		36
Inc in Lease Liability for Financing		152		27
Principal payments of Lease Liability for Operating		(202)		(26)
(Dec) Inc In Other Long-Term Liabilities		(90)		108
Net Cash Provided by Operating Activities	\$	1,350	\$	24,218
Investing Activities				
Intangibles		(105)		-
Proceeds from Sales of Equipment		67		4
Additions to Property, Plant, and Equipment		(3,588)		(3,128)
Net Cash (Required) for Investing Activities	\$	(3,626)	\$	(3,124)
Financing Activities				
Principal payments of Lease Liability for Financing		(197)		-
(Repayment) of Short-Term Borrowings, Net		(595)		(4,826)
(Repayment) Proceeds of Long-Term Debt		(1,250)		2,640
Treasury Stock Acquisitions		(4,216)		(3)
Net Cash (Required) for Financing Activities	\$	(6,258)	\$	(2,189)
Effect of Exchange Rate Changes		(140)		1,606
Net (Decrease) Increase in Cash and Cash Equivalents	\$	(8,674)	\$	20,511
Cash and Cash Equivalents at Beginning of Year		22,943		1,072
Cash and Cash Equivalents at End of Quarter	\$	14,269	\$	21,583

# PAUL MUELLER COMPANY SUMMARIZED NOTES TO THE FINANCIAL STATEMENTS (In thousands)

**A.** The chart below depicts the net revenue on a consolidating basis for the three months ended September 30.

Three Months Ended September 30						
Revenue	2021	2020				
Domestic	\$33,192	\$41,453				
Mueller BV	\$10,148	\$10,518				
Eliminations	(\$277)	(\$364)				
Net Revenue	\$43,063	\$51,607				

The chart below depicts the net revenue on a consolidating basis for the nine months ended September 30.

Nine Months Ended September 30							
Revenue	2021	2020					
Domestic	\$104,183	\$112,979					
Mueller BV	\$34,369	\$34,907					
Eliminations	(\$932)	(\$896)					
Net Revenue	\$137,620	\$146,990					

The chart below depicts the net revenue on a consolidating basis for the twelve months ended September 30.

Twelve Months Ended September 30							
Revenue	2021	2020					
Domestic	\$146,092	\$153,289					
Mueller BV	\$46,675	\$49,950					
Eliminations	(\$1,021)	(\$983)					
Net Revenue	\$191,746	\$202,256					

The chart below depicts the net income on a consolidating basis for the three months ended September 30.

Three Months Ended September 30						
Net Income	2021	2020				
Domestic	(\$81)	\$3,773				
Mueller BV	(\$942)	\$169				
Eliminations	(\$19)	\$53				
Net Income	(\$1,042)	\$3,995				

The chart below depicts the net income on a consolidating basis for the nine months ended September 30.

Nine Months Ended September 30						
Net Income	2021	2020				
Domestic	\$6,367	\$8,224				
Mueller BV	(\$1,326)	\$431				
Eliminations	(\$2)	\$63				
Net Income	\$5,039	\$8,718				

The chart below depicts the net income on a consolidating basis for the twelve months ended September 30.

Twelve Months Ended September 30						
Net	t Income	2021	2020			
Dor	mestic	\$10,327	\$11,543			
Mu	eller BV	(\$16,515)	\$623			
Elir	ninations	(\$48)	\$117			
Net	t Income	(\$6,236)	\$12,283			

- **B.** Backlog is holding steady. A continued tightening of labor and materials markets continue to be a challenge in both availability and cost. In June, the Company increased wages of the production workers in the US in response to the labor shortage with other non-manufacturing positions being evaluated through the year. Inventories are higher, partially from increased safety stock because of potential supply shortages. Increased inventory and inflation have increased the LIFO reserve which negatively affects net income. Capital Expenditures focusing on efficiency and labor reductions have increased.
- C. September 30, 2021, the backlog was \$75.8 million which was virtually unchanged from the \$76.1 million backlog at the end of the second quarter. It is up from the \$61.6 million on December 31, 2020 and similar to the \$75.3 million reported at September 30, 2020. However, the makeup of the backlog has changed. The backlog from the large pharmaceutical order and the large juice storage facility project, which are both nearing completion, is down \$32.7 million from this time a year ago. Other business segments in the US have improving backlogs. Likewise, Mueller BV backlog is up \$2.6 million from a year ago.
- **D.** Revenue in the US is down compared to the prior year for the three-month, nine-month and twelve-month periods, primarily from the large pharmaceutical order and the large juice storage facility project nearing completion. In the Netherlands, revenue is also down from three-month, nine-month, and twelve-month periods. The decrease for the twelve months is larger because 4<sup>th</sup> quarter 2020 was down from 4<sup>th</sup> quarter 2019.
- E. Net income was down in the US for the three-month, nine-month and twelve-month periods, primarily from increased LIFO reserve and lower revenues and profit from the pharmaceutical and field operations divisions finishing the two large projects. This reduction was partially offset by stronger results from the Dairy Farm Equipment group and the Components division and from the PPP loan forgiveness. In the Netherlands, net income is down for the three-month, nine-month and twelve-month periods primarily from lower revenues. Costs as a percentage of revenue are holding steady. The trailing twelve-month income is also affected by \$15.4 million goodwill impairment recorded in December 2020.
- **F.** The Company was granted a loan for \$1.9 million under the Paycheck Protection Program under Division A, Title I of the CARES Act, enacted on March 27, 2020. The loan was granted on June 12, 2020. The Company filed for the forgiveness of the loan on November 17, 2020, and the loan was forgiven on June 10, 2021. The \$1.9 million credit for the loan forgiveness is in Other Income and is a non-cash financing activity.

- **G.** On March 19, 2021, the Company announced a stock repurchase plan of up to \$2 million to begin on April 2, 2021, under a prearranged stock trading plan (a "10b5-1 Plan") adopted by the Company to execute such repurchases in compliance with Rule 10b5-1 of the Securities Exchange Act of 1934, as amended, or in privately negotiated transactions in compliance with applicable state and federal securities laws. A total of 4,254 shares were repurchased through the 10b5-1 Plan as of September 30, 2021. The total shares repurchased in 2021 are 104,783.
- H. The pre-tax results for the three months ended September 30, 2021, were unfavorably affected by \$1.7 million increase in the LIFO reserve. The pre-tax results for the nine months ended September 30, 2021, were unfavorably affected by \$2.8 million increase in the LIFO reserve. The pre-tax results for the twelve months ended September 30, 2021, were unfavorably affected by \$2.8 million increase in the LIFO reserve. The pre-tax results for the three months ended September 30, 2020, were favorably affected by \$0.2 million decrease in the LIFO reserve. The pre-tax results for the nine months ended September 30, 2020, were favorably affected by \$0.3 million decrease in the LIFO reserve. The pre-tax results for the twelve months ended September 30, 2020, were favorably affected by \$0.8 million decrease in the LIFO reserve.
- I. The consolidated financials are affected by the euro to dollar exchange rate when consolidating Mueller B.V., the Dutch subsidiary. The month end euro to dollar exchange rate was 1.17 for September 2020; 1.23 for December 2020; and 1.16 for September 2021.

This press release contains forward-looking statements that provide current expectations of future events based on certain assumptions. All statements regarding future performance growth, conditions, or developments are forward-looking statements. Actual future results may differ materially from those described in the forward-looking statements due to a variety of factors, including, but not limited to, the factors described in the Company's Annual Report under "Safe Harbor for Forward-Looking Statements", which is available at paulmueller.com. The Company expressly disclaims any obligation or undertaking to update these forward-looking statements to reflect any future events or circumstances.

The accounting policies related to this report and additional management discussion and analysis are provided in the 2020 annual report, available at <a href="https://www.paulmueller.com">www.paulmueller.com</a>.